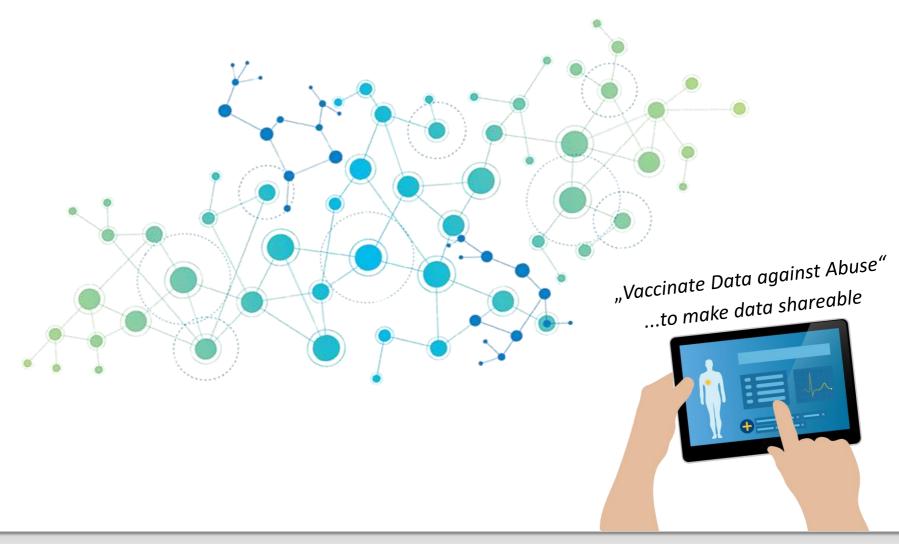
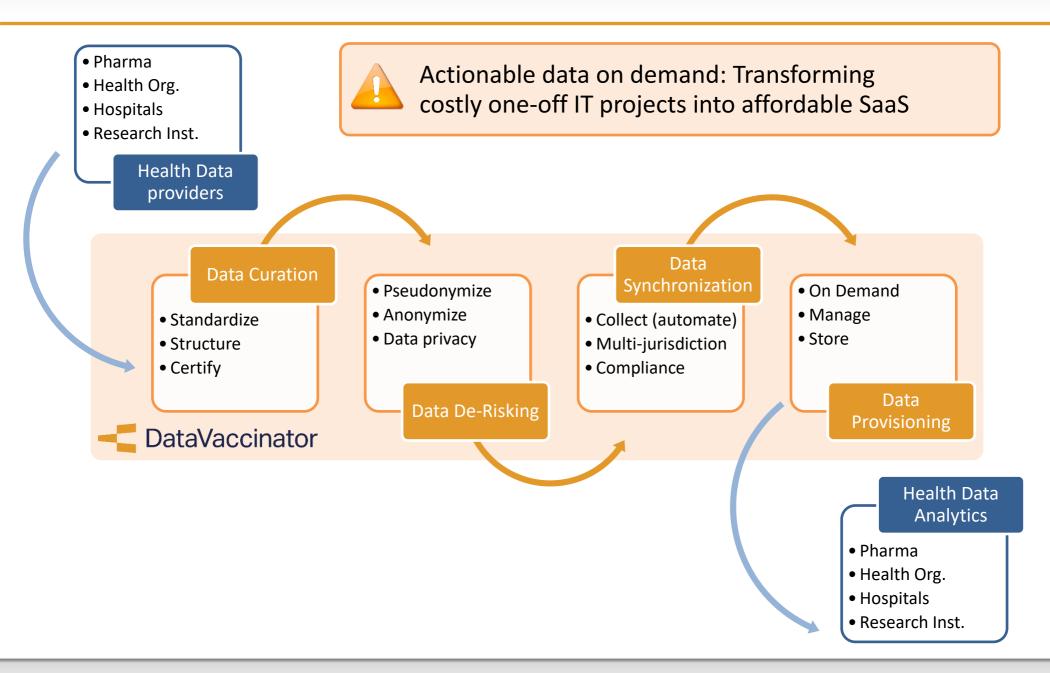


Healthcare Ecosystems Taking off Globally



DataVaccinator - Making Healthcare Data Actionable

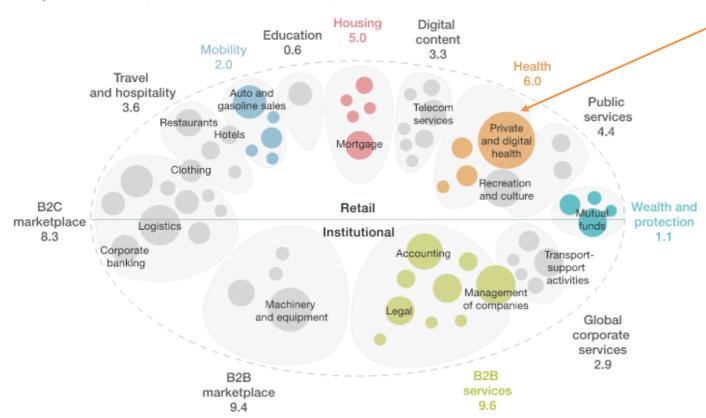




Healthcare Ecosystems – finally, read for take-off!



Ecosystem illustration, estimated total sales in 2025,1 \$ trillion



¹Circle sizes show approximate revenue pool sizes. Additional ecosystems are expected to emerge in addition to those depicted; not all industries or subcategories are shown.

McKinsey&Company | Source: IHS World Industry Service; Panorama by McKinsey; McKinsey analysis

New ecosystems, projections for 2025 (McK)

Healthcare Ecosystems

Healthcare stakeholders interact with each other and exchange data to get better results, more efficiently.

Only through the self-controlled sharing of de-risked data, they can exploit the wealth of data (AI/ML) and collaboration opportunities.

3 trends driving "take-off"

- Business: risks on profitability
- Legal: sharing of de-risked data
- Technology: Al, ML, cloud tech

Healthcare Data – from Graveyard to Actionable Asset



Actionable Health Data desperately needed

- 80% of health data is not actionable, e.g. unstructured (forms, notes, images)
- Collaboration suffers from inadequate data and flows
- Higher data quality and availability on demand wanted!
 - Pharma must cut cost and time-to-market
 - Clinics need it for better care
 - All stakeholders will benefit, from insurers, CROs to individual patients



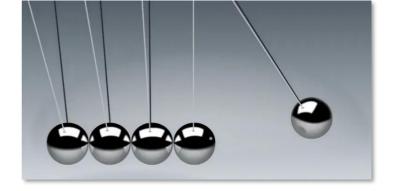


Figure: Data Graveyard (source: dataprivacymanager.net)

Why does Pharma invest so much in R&D?...



Top pharma R&D 2023: Companies investing the most

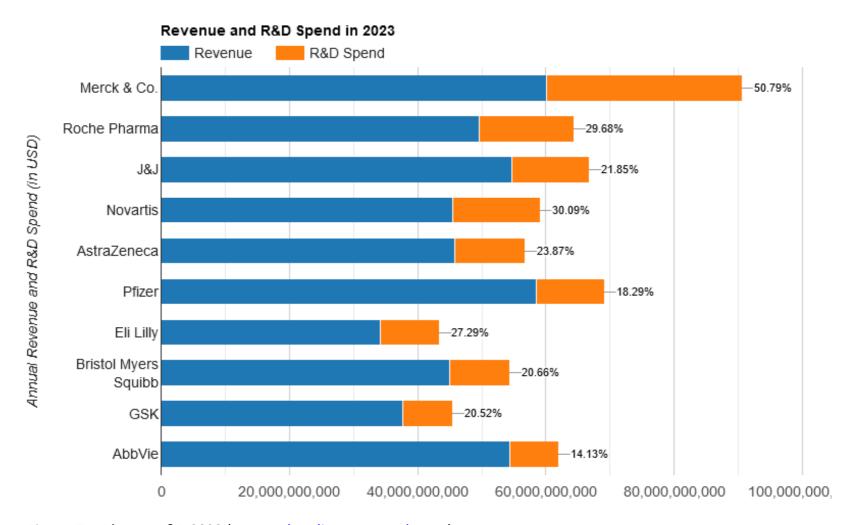
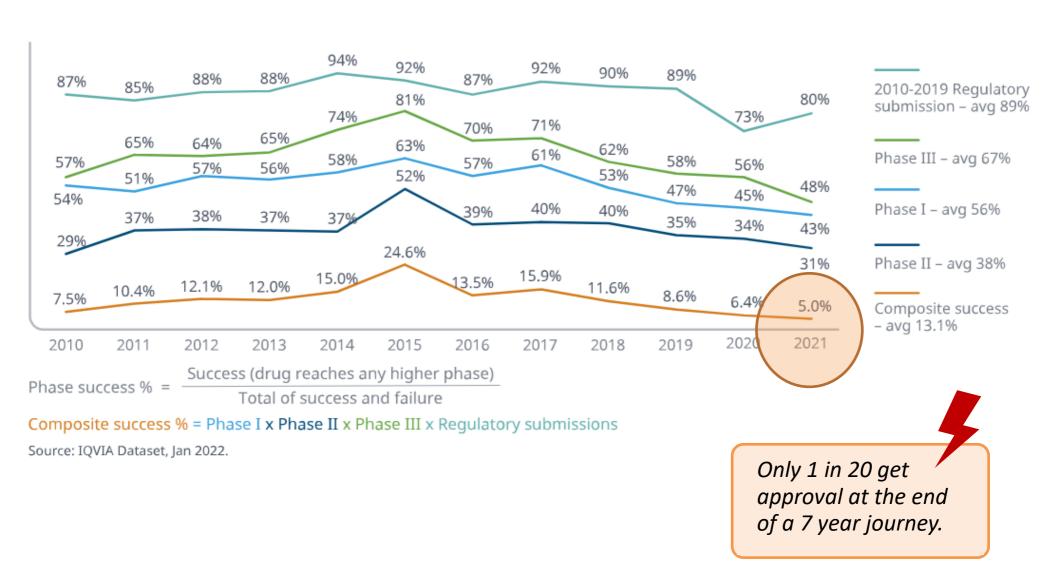


Figure: Top Pharma R&D 2023 (source: drugdiscoverytrends.com)

... and why does Pharma achieve so little?





Pharma R&D needs "More Bang for the Buck"



The top 20 global pharma companies spent \$139 billion on R&D in 2022, down 2% from 2021.

The average projected ROI from R&D fell to 1.2 per cent in 2022.

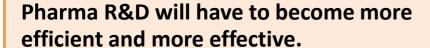
The average development time for a new drug (from starting clinical trials to approval) increased from 6.9 years in 2021 to 7.1 years.

Average cost of developing a new drug rose to \$2.3 billion in 2022.

Average forecast peak sales per asset: \$389m in 2022, down from \$500m in 2021.

Source: **Deloitte**

Financially stretched healthcare systems will not continue to absorb pharma's costly R&D.





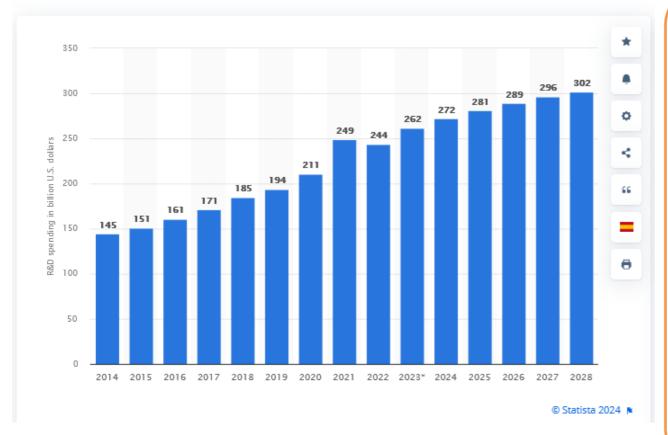


Health Data Ecosystems – better Data, better Results



Total global spending on pharmaceutical research and development from 2014 to 2028

(in billion U.S. dollars)

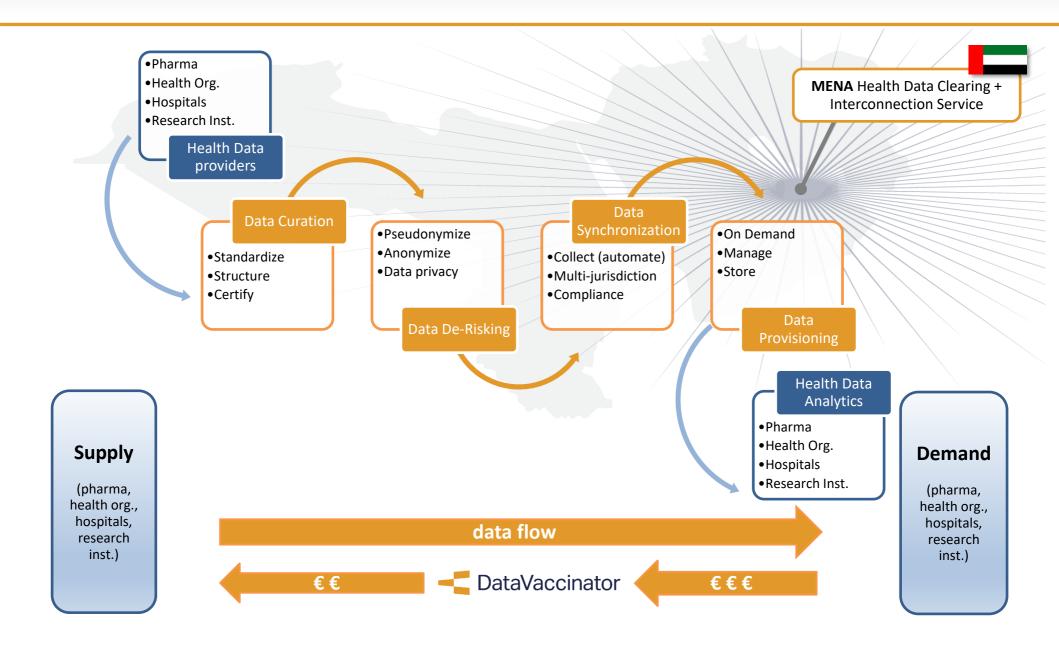


Global Pharma R&D

- R&D spending at 16% of revenues (USD 1.6tn in 2023)
- Actionable Health Data can improve R&D effectiveness by some 20% (faster approval cycles, continuous optimization with actionable data, acceleration of drug dev.)
- Pharma Net Benefits
 - USD 60bn p.a. (20% of 300bn)
 - For pharma
 - For ecosystem partners, from clinics and CROs to insurers to enablers
 - Healthier patients

MENA Health Data Market with Clearing Service in UAE





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Thank you.

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